

## **BRIAN T. DENTON**

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### **I. INTRODUCTION**

#### **1. Education**

Ph.D., 2001 Department of Management Science/Systems, McMaster University, Hamilton, ON, Canada  
M.Sc., 1996 Department of Physics and Astronomy, York University, Toronto, ON, Canada  
B.Sc., 1994 Joint Physics and Chemistry Honors, Department of Physics, McMaster University, Hamilton, ON, Canada (Summa Cum Laude)

#### **2. Professional Experience**

##### **Academic Appointments**

9/2016 – Present Professor, Department of Industrial and Operations Engineering, University of Michigan, Ann Arbor, MI.  
9/2016 – Present Professor, Department of Urology, University of Michigan, Ann Arbor, MI.  
10/2016 – Present Member, Cancer Center, University of Michigan, Ann Arbor, MI.  
12/2012 – Present Member, Institute for Healthcare Policy and Innovation, University of Michigan, Ann Arbor, MI.  
8/2012 – 8/2016 Associate Professor, Department of Industrial and Operations Engineering, University of Michigan, Ann Arbor, MI.  
6/2014 – 8/2016 Associate Professor, Department of Urology, University of Michigan, Ann Arbor, MI.  
7/2010 – 7/2012 Associate Professor and Edward P. Fitts Faculty Fellow, Edward P. Fitts Department of Industrial and Systems Engineering, North Carolina State University, Raleigh, NC.  
8/2007 – 6/2010 Assistant Professor and Edward P. Fitts Faculty Fellow, Edward P. Fitts Department of Industrial and Systems Engineering, North Carolina State University, Raleigh, NC.

9/2007 – Present Fellow, Cecil C. Sheps Research Center, University of North Carolina, Chapel Hill, NC.

8/2007 – 8/2010 Visiting Research Appointment, Department of Health Science Research, Mayo Clinic, Rochester, MN.

8/2007 – 2012 Affiliate Faculty Member, Operations Research Program, North Carolina State University, Raleigh, NC.

7/2005 – 8/2007 Assistant Professor, Mayo College of Medicine, Rochester, MN.

4/2006 – 4/2007 Affiliate Faculty Member, Department of Industrial & Systems Engineering, University of Minnesota, Minneapolis, MN.

### **Industrial Positions**

7/2005 – 8/2007 Senior Associate Consultant, Mayo Clinic, Rochester, MN.

5/2003 – 6/2005 Senior Engineer, IBM, Burlington, VT.

2/2001 – 5/2003 Advisory Engineer, IBM, Burlington, VT.

### **Scholarly and Professional Honors**

2017 New England Journal of Medicine SPRINT Data Analysis Challenge, Third Place

2017 INFORMS Public Sector Operations Research Section Best Paper Prize, Second Place

2017 Industrial Engineering and Operations Management Society Distinguished Educator Award

2016 University of Michigan College of Engineering Distinguished Professor Award

2016 University of Michigan Industrial and Operations Engineering Department Award

2015 Jon R. and Beverly S. Holt Award for Teaching Excellence, University of Michigan

2015 INFORMS Student Chapter Graduate Course Teacher of the Year, Runner Up

2014 INFORMS Public Sector Operations Research Section Best Paper Prize, Honorable Mention

2012 INFORMS Daniel H. Wagner Prize for Excellence in Operations Research Practice, Finalist

2010 INFORMS Service Section Best Paper Award, First Prize

2010 Top 10 most-downloaded papers in IIE Transactions from 2005 - 2010

2010 Alpha Pi Mu Honor Society Induction

2009 National Science Foundation CAREER Award

2007 IBM Systems and Technology Group “Top 10% Patent Award,” U.S. Patent 7,103,436 (awarded for IBM patents deemed to be among the 10% most valuable for the year)

2005 INFORMS Daniel H. Wagner Prize for Excellence in Operations Research Practice, First Prize

2005 Institute for Industrial Engineers Outstanding Publication Award, 2005 and IIE Transactions on Scheduling and Logistics Best Paper Award for 2003-2004

2004 IBM Systems and Technology Group “Top 10% Patent Award,” U.S. Patent 6,584,370

2000 Departmental Nominee, McMaster University, INFORMS Doctoral Colloquium, San Antonio, TX

2000 First Prize, Canadian Operational Research Society Doctoral Student Paper Competition

1999 Province of Ontario Graduate Scholarship (1999-2000)

### 3. Professional Societies

#### Memberships

- Institute for Operations Research and Management Science (INFORMS) (Subdivision Memberships: Computing Society, Health Applications Society, Minority Issues Forum, Optimization Society, Women in OR/MS)
- Institute of Industrial and Systems Engineers (IISE)
- Society for Medical Decision Making (SMDM)
- Omega Rho International Honor Society

#### Elected Offices Held in Professional Societies

2016 President-Elect (2016), President (2017) and Past-President (2018), INFORMS

2012 Secretary and Executive Board Member, INFORMS (2012-2015)

2010 Member, INFORMS Subdivisions Council (2010-2011)

2009 Chair, INFORMS Health Applications Section

2008 Vice Chair, INFORMS Health Applications Section

2006 Secretary and Newsletter Editor, INFORMS Health Applications Section

2005 Council Member, INFORMS Chapter for the Practice of Management Science (2005–2009)

### 4. Industrial Consulting Activities

2010 University of North Carolina Hospital, Chapel Hill, NC (2010-2011)  
2009 Duke University Medical Center, Durham, NC (2009-2010)  
2004 Fletcher Allen Health Care , Burlington, VT (2004–2005)  
2004 Analog Devices, Inc., Boston, MA (with IBM) (2004–2005)  
2003 Hitachi Inc., San Jose, CA (with IBM) (2003–2005)  
1998 Dofasco Inc., Hamilton, ON, Canada (1998–2000)  
1997 City of Hamilton, Municipal Government, Hamilton, ON, Canada

## II. TEACHING AND MENTORING OF UNDERGRADUATE AND GRADUATE STUDENTS

### A. Teaching Effectiveness

#### Undergraduate Courses Taught

Deterministic Models in Industrial Engineering (ISE361, NC State University)

#### Graduate Courses Taught:

Dynamic Programming (IOE512, University of Michigan)

Scheduling (IOE543, University of Michigan)

Dynamic Programming (OR709, NC State University)

Introduction to Operations Research (OR501, NC State University)

Stochastic Programming (ISE789B, NC State University)

Optimization in Medicine (ISE789, NC State University)

Introduction to Health Systems Engineering (HSR5150, Mayo Clinic)

Course	Semester	Individual Rating	College Avg.
IOE512 (32)	Fall 2017	4.76	4.47
IOE512 (31)	Fall 2016	4.70	4.45
IOE543 (41)	Spring 2016	4.69	4.47
IOE512 (31)	Fall 2015	4.70	4.45
IOE543 (28)	Spring 2015	4.50	4.42
IOE512 (32)	Fall 2014	4.45	4.41
IOE543 (23)	Spring 2014	4.81	4.41
IOE512 (28)	Fall 2013	4.82	4.39
IOE543 (28)	Spring 2012	4.53	4.40
ISE709 (13)	Spring 2012	4.77	4.53
ISE789 (10)	Spring 2011	4.62	4.50
ISE361 (22 )	Fall 2011	4.38	4.23
ISE361 (33 )	Fall 2010	4.55	3.99
ISE789B (13)	Spring 2010	4.36	4.51
ISE789 (12)	Spring 2010	4.55	4.45
ISE361 (32 )	Spring 2010	4.23	4.08
ISE361 (33 )	Fall 2009	4.38	4.05
ISE789B (8)	Spring 2009	4.39	4.27
Mayo Clinic CTSC5150 (5)	Spring 2009	NA	NA
OR501 (16)	Fall 2008	4.57	4.43
OR501-DL (7)	Fall 2008	4.54	4.43
Mayo Sys. Eng. Workshop (CME Credit) (52)	Summer 2008	4.67	4.26
Mayo Clinic HSR5150 (3)	Spring 2008	NA	NA
OR501 (5)	Spring 2008	NA	NA
OR810 (4)	Spring 2008	NA	NA

Note: All evaluations are based on a 5-point scale; 'NA' indicates no formal evaluation completed; Numbers in brackets are the number of enrolled students. Ratings are averages across all questions on the evaluation.

## **B. External Mentoring Activities**

2004 INFORMS Doctoral Colloquium Invited Speaker (2004, 2005, 2006, 2008, 2010, 2011, 2012)

2003 IBM Mentoring Program (2003, 2004, 2005)

## **C. Advisory Activities**

### **1. Undergraduate Research Supervision**

2017 Undergraduate Research Experience (Sponsor: U.S. Department of Veterans Affairs), Deanna Hadley, Danielle Kessler, Ryan Krueger, “Cardiovascular Disease Simulation and Decision Support System,” (Fall 2017, Winter 2018)

2017 Undergraduate Research Experience (Sponsor: Michigan Urological Surgery Improvement Collaborative): Minmin Zhang, “Concurrent Optimization of Discrimination and Calibration of Predictive Models,” (Fall 2017, Winter 2018)

2017 Undergraduate Research Experience (Sponsor: Michigan Urological Surgery Improvement Collaborative): Bo Qu, Anyu Lu, “Predictive Analytics for Assessing Surgical Outcomes,” (Summer 2017, Fall 2017)

2016 Undergraduate Research Experience (Sponsor: National Science Foundation): Marcus Segedin, “Simulation of Multi-Biomarker Protocols for Early Detection of Prostate Cancer,” (Fall 2016, Winter 2017, Fall 2017)

2016 Undergraduate Research Experience (Sponsor: Department of Urology): Zian Chen, Fan Yang, Jiachen Wang, “Hidden Markov Models for Estimation of Prostate Cancer Progression in Men Receiving Active Surveillance,” (Summer 2016, Fall 2016, Winter 2017, Presentation at Society of Urologic Oncology, Austin TX, November 2016, Journal Publication in *Cancer*).

2015 Undergraduate Research Experience (Sponsor: VA): Jiachen Wang “Statistical Modeling of Longitudinal Data to Simulate Cardiovascular Risk Progression in Patients Over Time,” (Fall 2015, Spring 2016)

2014 Undergraduate Research Experience (Sponsor: Department of Urology): Maria Correa, “Validation of Clinical Models for Prediction of Bone Metastases and Positive Lymph Nodes,” (Summer 2014, Oral Presentation at INFORMS Annual Meeting, San Francisco, 2014)

2014 Undergraduate Research Experience (Sponsor: NSF): Jianyu Liu, “Predictive Models for Active Surveillance of Men with Low Risk Prostate Cancer,” (Spring 2014 - Spring 2015, Journal Publication in *Urology*)

2013 Undergraduate Research Experience: Rachel Risko (Sponsor: Department of Urology), “Optimal Design of CT Scan Guidelines for Prostate Cancer Staging” (Fall 2013, Spring 2014, Journal Publication in *Urology*)

2011 Undergraduate Research Experience (Sponsor: NSF): Dean Pixton, “Planning and Scheduling of Chemotherapy Infusion Centers” (Fall 2011, Spring 2012)

2011 Undergraduate Research Experience (Sponsor: NSF): Jessica Woo, “Simulation Modeling of Cholesterol and Blood Pressure Control Policies for Patients with Type 2 Diabetes” (Spring 2011)

- 2011 Undergraduate Research Experience (Sponsor: NSF): Michael Murr, “Estimating the Cost of No-shows in an Outpatient Procedure Center” (Spring 2011, Journal Publication in *Medical Decision Making*)
- 2010 Undergraduate Research Experience: (Sponsor: NSF): David Chermak, “Performance Improvement of Outpatient Endoscopy Suites” (Summer 2010)
- 2010 Senior Design Project – ISE498 (Sponsor: Mayo Clinic): Celia Chang, Erika Weikert, “Staffing of In Room Providers for Surgery” (Spring 2010)
- 2009 Senior Design Project – ISE498 (Sponsor: UNC Hospital): Jillian Johnson, Jonathan Woodall, “Analysis of Endoscopy Suites at University of North Carolina Hospitals” (Fall 2009)
- 2009 Undergraduate Research Experience: Mathew (Seth) Placke, Freshman Park Scholar, “Optimal Location of Nerve Agent Chem-Packs in North Carolina” (Fall 2008 – Spring 2009, Poster Presentation at North Carolina Public Health Association Conference, Asheville, NC, September 2009)
- 2008 Senior Design Project – ISE498 (Sponsor: Massachusetts General Hospital): Alex Carter, Rob Squires, “A Simulation Model to Evaluate the Effect of New System Interventions for an Urgent Care Clinic,” (Poster Presentation at Society for General Internal Medicine Annual Meeting, May 2009)
- 2008 Senior Design Project – ISE498 (Sponsor: UNC Family Medicine Clinic): Matthew Diering, Kylie Goodell, Drew Johnson, “A Simulation Model for Analysis of Patient Flow Through UNC Family Medicine Clinic,” (Spring 2008)
- 2008 Senior Design Project – ISE498 (Sponsor: Mayo Clinic, Rochester, MN): Zack Adams, Kristin Moore, Ashley Wampler, “Surgery Scheduling Decision Support System,” (1<sup>st</sup> Place, IIE Society for Health Systems Student Paper Award, Chicago, IL, 2009) (Spring 2008)
- 2008 Undergraduate Research Experience: Zack Wilson, Research Project: “Optimization of Patient Access to Health Services,” (Spring 2008)
- 2007 Senior Design Project – ISE498 (Sponsor: UNC Hospital): Bruce Dunn and Luke Wilson, “NCSU Robotic Surgery Evaluation Project,” (Fall 2007)

## **2. Doctoral Student Summer Industrial Internship Supervision**

- 2007 Summer Internship – Serhat Gul, PhD Candidate, Arizona State University, Department of Industrial & Systems Engineering
- 2007 Summer Internship – Sakine Batun, PhD Candidate, University of Pittsburgh, Department of Industrial Engineering
- 2006 Summer Internship – Murat Kurt, PhD Candidate, University of Pittsburgh, Department of Industrial Engineering (2006, 2007)
- 2004 Summer Internship – Samik Raychaudhuri, PhD Candidate, University of Wisconsin, Department of Industrial & Systems Engineering

### 3. Graduate Student Committees

<b>Committees</b>				
Name of Student	Degree	Chair	Member	Date Graduated
Weiyu Li	Ph.D. (IOE, Michigan)	X		2021 (Anticipated)
Lauren Steimle	Ph.D (IOE, Michigan)	X		2019 (Anticipated)
Selin Merdan	Ph.D (IOE, Michigan)	X		2018
Zheng Zhang	Ph.D. (Jiao Tong University, China)	X (Co-Advisor)		2016
Maya Bam	Ph.D (IOE, Michigan)	X (Co-Chair)		2017
Christine Barnett	Ph.D (IOE, Michigan)	X		2017
Daniel Underwood	Ph. D. (ISE, NCSU)	X (Co-Chair)		2015
Yuanhui Zhang	Ph.D (OR, NCSU)	X		2014
Alex Gose	Ph.D (OR, NCSU)	X		2013
Bjorn Berg	Ph.D (ISE, NCSU)	X		2012
Jennifer Mason	Ph.D (ISE, NCSU)	X		2012
Yuan Zhang	Ph.D. (OR, NCSU)	X		2011
Ayca Erdogan	Ph.D. (OR, NCSU)	X		2011
Jingyu Zhang	Ph.D. (OR, NCSU)	X		2010
Serhat Gul	Ph.D. (ISE, ASU)	X (Co-chair)		2010
Mary Minor	M.Sc. (ISE, NCSU)	X		2012
Jonathan Woodall	M.Sc. (ISE, NCSU)	X		2011
Daniel Underwood	M.Sc. (OR, NCSU)	X		2010
Lindsay Moomaw	M.Sc. (ISE, NCSU)	X		2010
Jennifer Mason	M.Sc. (OR, NCSU)	X		2009
Yan Deng	Ph.D. (IOE, Michigan)		X	2016
Boxiao Chen	Ph.D. (IOE, Michigan)		X	2016
Aleida Braaksma	Ph.D. (University of Twente, Netherlands)		X	2015
Mike Harvey	Ph.D. (Public Health, Michigan)		X	2015
Pooyan Kazemian	Ph.D. (IOE, Michigan)		X	2013
Elliot Lee	Ph.D. (IOE, Michigan)		X	2013
Hamed Yarmand	Ph.D. (ISE, NCSU)		X	2012
Emine Yaylali	Ph.D. (ISE, NCSU)		X	2012
Sakine Batun	Ph.D. (ISE, Pittsburgh)		X	2011
Camillo Mancina	Ph.D. (ISE, Lehigh)		X	2011
Qingwei Jin	Ph.D. (OR, NCSU)		X	2011
Zhe Lui	Ph.D. (OR, NCSU)		X	2009
Krishna Jarugumilli	M.Sc. (ISE, NCSU)		X	2011
Kinley Taylor	M.Sc. (ISE, NCSU)		X	2011
Sharolyn Winter	M.Sc. (OR, NCSU)		X	2009
Fati Irdem	M.Sc. (ISE, NCSU)		X	2009
Baris Kacar	M.Sc. (ISE, NCSU)		X	2009

#### Graduate Theses Completed (11 PhDs, 5 Masters)

##### 1. Selin Merdan, Ph.D, September 2014 - May 2018

Dissertation Title: "Optimization and Machine Learning Methods for Diagnostic Testing of Prostate Cancer"



Current Position: Postdoctoral Fellow, Georgia Tech  
University of Michigan College of Engineering Richard and Elanor Towner Prize for Academic Achievement (2018)  
Second Place, INFORMS Public Sector Operations Research Best Paper Competition (2017) Best Overall Poster Award, Michigan Institute for Data Science Poster Competition (2017) Best Oral Presentation of the Michigan Student Symposium for Interdisciplinary Statistical Sciences (2017) University of Michigan Rackham Fellowship (2017-2018)  
INFORMS Doing Good with Good OR Prize (2016)  
Best Poster Award, INFORMS Minority Issues Forum Student Poster Competition (2013)

2. **Christine Barnett**, Ph.D, September 2012 - May 2017  
Dissertation Title: “Optimization of Screening and Surveillance Decisions in Prostate Cancer Care”  
Current Position: Research Triangle Institute  
National Science Foundation Graduate Research Fellowship (2013)  
INFORMS Doing Good with Good OR Prize (2016)  
Best Oral Presentation of the Michigan Student Symposium for Interdisciplinary Statistical Sciences (2017)  
Best Poster Prize of the American Urology Association (2017)
3. **Maya Bam**, Ph.D, September 2012 - May 2017  
Dissertation Title: “Optimizing Resource Allocation in Surgery Delivery Systems”  
Current Position: General Motors Research  
INFORMS Analytics Section Student Analytical Scholar, 2016  
INFORMS Interactive Poster Competition, First Place, Philadelphia, PA Nov. 2015  
INFORMS Minority Issues Forum Poster Competition, First Place, Philadelphia, PA Nov. 2015
4. **Daniel Underwood**, Ph.D, September 2011 - August 2015  
Dissertation Title: “Simulation Optimization of PSA-Based Prostate Cancer Screening”  
Current Position: SAS Inc  
INFORMS Best Poster Prize (2013)
5. **Yuanhui Zhang**, Ph.D, September 2010 - July 2014  
Dissertation Title: “Robust Optimal Control of Medical Treatment Decisions”  
Current Position: Postdoctoral Fellow, Centers for Disease Control and Prevention  
Minority Issues Forum Poster Prize (2013)  
INFORMS Best Poster Prize (2014)  
IIE Alan Pritsker Doctoral Dissertation Award, Third Place (2014)  
Finalist, INFORMS “Doing Good with Good OR” Prize (2014)
6. **Alex H. Gose**, Ph.D, January 2009 - August 2013  
Dissertation Title: “Sequential Bounding Methods for Stochastic Programming Models of Production Planning”  
Current Position: Consultant
7. **Jennifer Mason**, Ph.D, August 2009 - June 2012  
Dissertation Title: “Markov Decision Processes and Approximate Dynamic Programming Methods for Optimal Treatment Design”  
Current Position: Assistant Professor, Department of Public Health Sciences University of Virginia  
Agency for Healthcare Research and Quality (AHRQ) Dissertation Grant (2011)  
IIE Alan Pritsker Doctoral Dissertation Award, Third Place (2013)

8. **Bjorn Berg**, Ph.D, August 2008 - June 2012  
Dissertation Title: “Optimal Planning and Scheduling in Outpatient Procedure Centers”  
Current Position: Assistant Professor, University of Minnesota
9. **Yuan Zhang**, Ph.D, August 2008 - December 2011  
Dissertation Title: “A Partially Observable Markov Decision Process for Optimal Design of Surveillance Policies for Bladder Cancer”  
Current Position: Bank of America
10. **Ayca Erdogan**, Ph.D, August 2007 - December 2010  
Dissertation Title: “Optimization of Appointment Based Scheduling Systems”  
Current Position: Assistant Professor, San Jose State University
11. **Jingyu Zhang**, Ph.D, August 2007 - May 2011  
Dissertation Title: “Partially Observable Markov Decision Processes for Prostate Cancer Screening”  
Current Position: Staff Member, Phillips Research North America  
INFORMS “Doing Good with Good OR” Competition, Finalist (2011)
12. **Serhat Gul**, Ph.D., August 2007 - December 2011  
Dissertation Title: “Optimization of Surgery Delivery Systems”  
Current Position: Assistant Professor, Ozyegin University, Turkey
13. **Mary (Christy) Minor**, M.Sc., August 2011 - June 2012  
Thesis Title: “Stochastic Programming Models for Appointment Scheduling that Compensate for Variation in Server Behavior”  
Current Position: Software Analyst, Cognizant Technology Solutions
14. **Jonathan Woodall**, M.Sc., August 2009 - June 2011  
Thesis Title: “Models for Optimizing Resource Allocation in a Cancer Center”  
Current Position: Analyst, Duke University Medical Center  
INFORMS Daniel H. Wagner Prize, Finalist (2012)
15. **Daniel Underwood**, M.Sc., August 2008 - June 2010  
Thesis Title: “Simulation Optimization of Prostate Cancer Screening Using a Parallel Genetic Algorithm”  
Current Position: PhD Student, NC State University INFORMS Poster Prize, Second Place (2012)
16. **Lindsay Moomaw**, M.Sc., August 2008 - May 2010  
Thesis Title: “Stochastic Modeling for Optimal Batch Scheduling of Prophylactic Dispensing Centers”  
Current Position: Analyst, Progressive Insurance
17. **Jennifer Mason**, M.Sc., August 2007 - June 2009  
Thesis Title: “Optimal Timing of Statin Initiation for Patients with Type 2 Diabetes”  
Current Position: Assistant Professor, University of Virginia

#### **Postdoctoral Fellows**

1. Zheng Zhang, Department of Industrial and Operations Engineering, University of Michigan (2017 – Present)
2. Hari Balasubramanian, Department of Health Science Research, Mayo Clinic (2005-2007)

### III. ACADEMIC SCHOLARSHIP

#### A. Scholarly Achievements (Note: Advised Graduate Students and Post-Docs in Bold)

##### Refereed Journal Articles Published and In-Press

1. **Barnett, C.L.**, Davenport, M., Montgomery, J., Wei, J., Montie, J., Denton, B.T., “Cost-Effectiveness of Magnetic Resonance Imaging and Targeted Fusion Biopsy for Early Detection of Prostate Cancer,” *British Journal of Urology International* (in press), 2017.
2. **Berg, B.**, Denton, B.T., “Fast Online Approximations for Scheduling of Outpatient Procedure Centers,” *INFORMS Journal on Computing* (in press), 2017.
3. **Barnett, C.**, Auffenberg, G., **Cheng, Z.**, **Yang, F.**, **Wang, J.**, Wei, J., Miller, D., Montie, Mamawala, M., Denton, B.T., “Optimizing Active Surveillance Strategies to Balance Competing Goals of Early Detection of Grade Progression with Minimizing Harm from Biopsies,” *Cancer* (in press), 2017.
4. **Zhang, Y.**, **Mason, J.E.**, **Wu, H.**, Wilson, J., Denton, B.T., “Conducting Probabilistic Sensitivity Analysis for Markov Decision Processes,” *Healthcare Management Science* (in press), 2017.
5. Basu, S., Sussman, J.B., Rigdon, J., **Steimle L.**, Denton, B.T., Hayward, R.A., “Improved Targeting of Intensive Blood Pressure Treatment: Derivation and Validation of Risk Scores for Benefit and Harm,” *PLOS Medicine* (in press), 2017.
6. **Mason, J.**, Denton, B.T., Smith, S. Shah, N., “Using Electronic Health Records to Monitor and Improve Adherence to Medication,” *IISE Transactions* (in press), 2017.
7. **Bam, M.**, Denton, B.T., Van Oyen, M., Owen, M.E., “Surgery Scheduling with Recovery Resources,” *IISE Transactions* (in press), 2017.
8. **Barnett, C.L.**, Tomlins, S.A., **Underwood, D.J.**, Morgan, T.M., Montie, J.E., Wei, J.T., Denton, B.T., “Two-Stage Biomarker Protocols for Improving the Precision of Early Detection of Prostate Cancer,” *Medical Decision Making* (in press), 2017.
9. Capan, M, Khojandi, A., Denton, B.T., Williams, K., Ayer, T., Chhatwal, J., Kurt, M., Lobo, J., Roberts, M., Zaric, G., Zhang, S., Schwartz, S.J., “From Data to Improved Decisions: Operations Research in Healthcare Delivery,” *Medical Decision Making* (in press), 2017.
10. Gopalakrishna, A., Fantony, J.J., Owusu, R., Foo, W., Dash, R., Denton, B.T., Inman, B., “Anticipatory Positive Urine Tests for Bladder Cancer,” *Annals of Surgical Oncology*, (in press) 2017 (doi:10.1245/s10434-016-5763-5).
11. Auffenberg, G., **Merdan, S.**, Miller, D.C., Karandeep, S., Stockton, B.R., Ghani, K.R., Denton, B.T., “Evaluation of Prostate Cancer Risk Calculators for Shared-Decision Making Across Diverse Urology Practices in Michigan,” *Urology* 104:137-142, 2017.
12. **Gose, A.**, Denton, B.T., “Sequential Bounding Methods for Two Stage Stochastic Programs,” *INFORMS Journal on Computing* 28(2): 351-369, 2016.
13. Hurley, P., Dhir, A., Gao, Y., Drabik, B., Lim, K., Curry, J., Womble, P.R., Linsell, S.M., Brachulis, A., Sexton, D.W., Ghani, K.R., Denton, B.T., Miller, D.c., Montie, J.E. “A State-wide Intervention Improves Appropriate Imaging in Localized Prostate,” *Urology*, 197(5):1222-1228, 2016.

14. Castaing, J., Cohn, A., Denton, B.T., "A Stochastic Programming Approach to Reduce Patient Wait Times and Overtime in an Outpatient Infusion Center," *IIE Transactions on Healthcare Systems Engineering* 6(3): 111-125, 2016.
15. Price, S., Golden, B., Wasil, E., Denton, B.T., "Operations Research Models and Methods in the Screening, Detection, and Treatment of Prostate Cancer: A Categorized, Annotated Bibliography," *Operations Research for Health Care*, 8: 9-21, 2016.
16. **Liu, J.**, Womble, P.R., **Merdan, S.**, Miller, D.C., Montie, J.E., Denton, B.T., "Factors Influencing Selection of Active Surveillance for Localized Prostate Cancer," *Urology*, 86(5): 901-905, 2015.
17. **Gul, S.**, Denton, B.T., Fowler, J., "A Multi-Stage Stochastic Integer Programming Model for Surgery Planning," *INFORMS Journal on Computing*, 27(4): 755-772, 2015.
18. **Erdogan, A.**, Denton, B.T., Gose, "On-line Appointment Sequencing and Scheduling," *IIE Transactions*, 47: 1267-1286, 2015.
19. **Merdan, S.**, Tomlins, S.A., **Barnett, C.L.**, **Underwood, D.J.**, Morgan, T.M., Montie, J.E., Wei, J.T., Denton, B.T., "Assessment of Long Term Outcomes Associated with Urinary Prostate Cancer Antigen 3 and TMPRSS2:ERG Gene Fusion at Repeat Biopsy," *Cancer*. 122(22): 4071-4079, 2015.
20. McCoy, R.G., **Zhang, Y.**, Denton, B.T., Mason, J., Montori, V.M., Smith, S.A., Shah, N., "Trends in Treatment Intensification of Type 2 Diabetes," *Journal of Managed Care*, 21(5): e288-e296, 2015.
21. Wang, C.T., Milne, R.J., Fordyce, K., Denton, B.T., "Incorporating Contractual Arrangements in Production Planning," *Computers & Operations Research*, 53, 353-363: 2015.
22. **Risko, R.**, **Merdan, S.**, Womble, P.R., Montie, J., **Barnett, C.**, Ye, Z., Linsell, S., Miller, D., Denton, B.T., "Clinical Predictors and Recommendations for Staging CT Scan Among Men with Prostate Cancer," *Urology*, 84: 1329-1334 ,2014.
23. **Merdan, S.**, Womble, P.R., Miller, D., **Barnett, C.**, Ye, Z., Linsell, S., Montie, J., Denton, B.T., "Toward Better Use of Bone Scans Among Men with Early-Stage Prostate Cancer," *Urology*, 84: 793-798, 2014.
24. Milne, R.J., White, T., Denton, B.T., "Patents – A Growing Source of Analytics Methods," *Interfaces*, 45(3), 271-277, 2014.
25. **Bjorn Berg**, Denton, B.T., **Ayca Erdogan**, Todd Huschka, Thomas Rohleder, "Optimal Overbooking Strategies for Outpatient Procedure Centers," *Computers & Operations Research*, 50: 24-37, 2014.
26. **Zhang, Y.**, McCoy, R.G., Mason, J., Smith, S.A., Shah, N., Denton, B.T., "Second-line agents for glycemic control for type 2 diabetes: are newer agents better?," *Diabetes Care*, 37:5: 1338-1345, 2014.
27. **Yarmand, H.**, Ivy, J., Denton, B.T., Loyd, A., "Optimal Two-Phase Vaccine Allocation to Geographically Different Regions under Uncertainty," *European Journal of Operational Research* 233(1): 208-219, 2014.
28. **Mason, J.**, Denton, B.T., Shah, N., Smith, S., "Optimizing the Simultaneous Management of Cholesterol and Blood Pressure Treatment Guidelines for Patients with Type 2 Diabetes," *European Journal of Operational Research*, 233: 727-738, 2013.
29. **Erdogan, S.A.**, Denton, B.T., "Dynamic Appointment Scheduling with Uncertain Demand," *INFORMS Journal on Computing* 25(1): 116-132, 2013.

30. **Woodall, J.**, Gosselin, T., Boswell, A., **Murr, M.**, Denton, B.T., “Improving Patient Access to Chemotherapy Treatment at Duke Cancer Institute,” *Interfaces* 43(5), 449-461, 2013. (Finalist for 2012 INFORMS Daniel H. Wagner Prize).
31. **Zhang, Y.**, Denton, B.T., Nielson, M., “Comparison of Screening Strategies for Low Risk Bladder Cancer Patients,” *Medical Decision Making*, 33: 198-214, 2013.
32. **Berg, B., Murr, M., Chermak, D., Woodall, J.**, Pignone, M., Sandler, R., Denton, B.T. “Estimating the Cost of No-shows and Evaluation the Effects of Mitigation Strategies,” *Medical Decision Making*, 33: 976-985, 2013.
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### **Peer Reviewed Published Conference Abstracts**

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2. **Merdan, S.**, Womble, P.R., Miller, D.C., Montie, J.E., Barnett, C., Ye, Z., Linsell, S.M., Denton, B.T., "Toward Better Radiographic Staging of Men with Early State Prostate Cancer," *American Urology Association Annual Meeting*, Orlando, FL, 2014.
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### **Selected Conference Presentations**

1. **Merdan, S.**, Denton, B.T., "Robust Optimization Framework to Account for Prediction Errors for Cancer Diagnosis," *INFORMS Annual Meeting Houston, TX, 2017*.
2. **Steimle, L. N.**, Kauffman, D. L., Denton, B.T., "Mitigating Ambiguity in Markov Decision Processes using Multiple Models of Parameters," *INFORMS Annual Meeting, Houston, TX, 2017*.
3. **Zhang, Z.**, Denton, B.T., Barnett, C., Morgan, T., "Stochastic Optimization Models for the Active Surveillance of the Prostate Cancer," *INFORMS Annual Meeting, Houston, TX, 2017*.
4. **Steimle, L.N., Li, W.**, Sussman, J., Hayward, R., Denton, B.T., "Optimizing Medical Treatment Decisions For The Prevention Of Heart Attack And Stroke," *INFORMS Healthcare Conference, Rotterdam, NL, 2017*.
5. **Merdan, S.**, Denton, B.T., "Robust Optimization Framework to Account for Prediction Errors in Cancer Diagnosis," *INFORMS Healthcare Conference, Rotterdam, NL, 2017*.
6. Denton, B.T., "Developing Good Collaborations And Avoiding Bad Ones," *INFORMS Annual Meeting, Nashville, TN, 2016*.
7. **Barnett, C.**, Denton, B.T., "Developing Near-optimal Biomarker-based Prostate Cancer Screening Strategies," *INFORMS Annual Meeting, Nashville, TN, 2016*.

8. **Bam, M., Zhang, Z.,** Denton, B.T., Van Oyen, M.P., Duck, M., Pigula, J., “ Planning Models For Skills-sensitive Surgical Nurse Staffing,” *INFORMS Annual Meeting*, Nashville, TN, 2016.
9. **Steimle, L.N.,** Denton, B.T., “Robust Dynamic Programming For Medical Decision Making, ” *INFORMS Annual Meeting*, Nashville, TN, 2016.
10. **Merdan, S.,** Denton, B.T., “Optimization of Individualized Imaging Guidelines for Men with Early-Stage Prostate Cancer,” *INFORMS Healthcare Conference*,” Nashville, TN, 2015.
11. **Barnett,C.,** Denton, B.T., Montie, J., Morgan, T., Tomlins, S., Underwood, D., Wei, J., “ Developing Optimal Biomarker-Based Screening Strategies using Reinforcement Learning,” *INFORMS Healthcare Conference*,” Nashville, TN, 2015.
12. **Bam, M.,** Denton, B.T., Van Oyen, M., “Stochastic Operating Room Planning with Recovery Flow,” *INFORMS Healthcare Conference*, Nashville, TN, 2015.
13. Denton, B.T., Berg, B., “Online Scheduling of Outpatient Procedure Centers,” IFORS Conference, Barcelona, Spain, 2014.
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20. Denton, B.T., **Zhang, Y.,** “A Robust Markov Decision Process for Patients with Type 2 Diabetes,” *INFORMS Annual Meeting*, Minneapolis, MN, 2013.
21. Barnett, C., Denton, B.T, Montie, J., Tomlins, S., Wei, J., “Optimization of Screening Policies for Newly Discovered Cancer Biomarkers,” *INFORMS Annual Meeting*, Minneapolis, MN, 2013.
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34. **Underwood, D.**, Denton, B.T., Zhang, J., "Simulation Optimization of the Screening and Treatment Decisions for Prostate Cancer," *INFORMS Annual Meeting*, Phoenix, AZ, October 2012.
35. **Berg, B.**, Denton, B.T., "Procedure Room Allocation Decisions with Demand Uncertainty," *INFORMS Annual Meeting*, Phoenix, AZ, October 2012.
36. Denton, B.T., Boswell, A., Goselin, T., Woodall, J., "Improving Patient Access to Chemotherapy Treatment at Duke Cancer Institute," *INFORMS Annual Meeting*, Phoenix, AZ, October 2012 (Finalist for INFORMS Daniel H. Wagner Prize).
37. Denton, B.T., **Erdogan, A.**, "Optimization of Online Appointment Scheduling," *INFORMS Healthcare Conference*, Montreal, Canada, June 2011.
38. **Woodall, J.**, Gosselin, T., Seastrunk, C., Denton, B.T., "A Simulation Model for Allocation of Resources in a Cancer Center," *INFORMS Healthcare Conference*, Montreal, Canada, June 2011.
39. **Berg, B.**, Denton, B.T., Rohleder, T., Huschkas, T. "Optimal Booking Strategies for Outpatient Procedure Centers," *INFORMS Healthcare Conference*, Montreal, Canada, June 2011.
40. **Mason, J.**, Denton, B.T., Shah, N., Smith, S., "An ADP Approach for Optimal Control of Cardiovascular Risk in Patients with Type 2 Diabetes," *INFORMS Healthcare Conference*, Montreal, Canada, June 2011.
41. Gul, S., Denton, B.T., Fowler, J., "A Multi-stage Stochastic Programming Model for Surgery Planning," *INFORMS Annual Meeting*, Austin, TX, November, 2010.
42. **Zhang, Y.**, Denton, B.T., Nielsen, M., "A Partially Observable Markov Decision Process for Bladder Cancer Screening," *INFORMS Annual Meeting*, Austin, TX, November, 2010.
43. **Erdogan, A.**, Denton, B.T., "Dynamic Appointment Scheduling with Uncertain Demand," *INFORMS Annual Meeting*, Austin, TX, November, 2010.
44. **Erdogan, A.**, Denton, B.T., "Dynamic Appointment Sequencing and Scheduling under Uncertainty," *INFORMS Annual Meeting*, Austin, TX, November, 2010.
45. **Batun, S.**, Denton, B.T., Schaefer, A., Huschka, T., "Operating Room Rescheduling Under Uncertainty," *INFORMS Annual Meeting*, Austin, TX, November, 2010.

46. **Mason, J.**, Denton, B.T., Shah, N., Smith, S., "Optimal Design of Multiple Medication Guidelines for Type 2 Diabetes Patients," INFORMS Annual Meeting, Austin, TX, November, 2010.
47. **Mason, J.**, Denton, B.T., Shah, N., Smith, S., "Optimizing Statin Treatment Decisions for Diabetes Patients in the Presence of Uncertain Future Adherence," INFORMS Annual Meeting, Austin, TX, November, 2010.
48. **Berg, B.**, Denton, B.T., Rohleder, T., Huschka, T., "Optimization of Overbooking Decisions for Patient Appointment Scheduling," INFORMS Annual Meeting, Austin, TX, November, 2010
49. **Zhang, J.**, Denton, B.T., Shah, N., Inman, B., "Optimization of PSA-based Screening Decisions for Prostate Cancer Detection," INFORMS Annual Meeting, Austin, TX, November, 2010.
50. **Zhang, J.**, Denton, B.T., Shah, N., Inman, B., "Optimization of Screening and Treatment Decision for Prostate Cancer," INFORMS Annual Meeting, Austin, TX, November, 2010.
51. **Zhang, J.**, Denton, B.T., Shah, N., Inman, B., "Prostate Cancer Screening: What is the Societal Benefit?," INFORMS Annual Meeting, Austin, TX, November, 2010.
52. Huschka, T., Wang, C., Weikert, E., **Woodall, J.**, "Using Simulation to Improve the Educational Impact in a Surgical Suite," INFORMS Annual Meeting, Austin, TX, November, 2010.
53. **Zhang, J.**, Denton, B.T., Balasubramanian, Inman, B., "Measuring the benefit of PSA screening from the patient and societal perspectives," *Society for Medical Decision Making Annual Meeting*, Toronto, Canada, October 2010.
54. **Mason, J.**, Denton, B.T., Shah, N., Smith, S. "Evaluating the Impact of Optimal Management for Patients with Type 2 Diabetes," *Society for Medical Decision Making Annual Meeting*, Toronto, Canada, 2010.
55. Denton, B.T., "Intensification at a Cost - Where is the Biggest Bang for the Buck?," American Diabetes Association's 70th Scientific Sessions, Orlando, FL, June, 2010.
56. **Batun, S.**, Denton, B.T., Huschka, T., Schaefer, A., "The Benefit of Pooling ORs and Parallelizing Surgeries Under Uncertainty," IERC, Cancun, Mexico, June 2010.
57. Denton, B.T., "Improving Operational Performance of Endoscopy Suites," Ambulatory Endoscopy Day, Toronto, Canada, May, 2010.
58. **Erdogan, A.**, Denton, B.T., "A Multi-Stage Stochastic Programming Model for Appointment Scheduling Under Uncertainty," INFORMS Annual Meeting, San Diego, October, 2009.
59. **Zhang, J.**, Denton, B.T., Balasubramanian, H., Shah, N., Inman, B., "A Partially Observable Markov Decision Process Model for Prostate Cancer Screening," INFORMS Annual Meeting, San Diego, October, 2009.
60. **Moomaw, L.**, Denton, B.T., "A Stochastic Programming Model for Optimal Scheduling of Prophylactic Dispensing Centers," INFORMS Annual Meeting, San Diego, October, 2009.
61. **Kurt, M.**, Denton, B.T., Schaefer, A., Shah, N, Smith, S., "At What Lipid Ratios Should a Patient with Type 2 Diabetes Initiate Statins?," INFORMS Annual Meeting, San Diego, October, 2009.
62. **Berg, B.**, Denton, B.T., "Colonoscopy Scheduling with Limited Resources," INFORMS Annual Meeting, San Diego, October, 2009.
63. Balasubramanian, H., Denton, B.T., Stahl, J., "Designing Primary Care Physician Panels," INFORMS Annual Meeting, San Diego, October, 2009.

64. **Gul, S.**, Denton, B.T., Fowler, J., “Optimal Daily Assignment of Surgeries to Operations Rooms,” INFORMS Annual Meeting, San Diego, October, 2009.
65. **Mason, J.**, Denton, B.T., England, D., Shah, N., Smith, S., “Optimizing the Timing of Statins for Patients with Uncertain Adherence,” INFORMS Annual Meeting, San Diego, October, 2009.
66. **Batun, S.**, Denton, B.T., Huschka, T., Schaefer, A., “The Benefit of Pooling Operating Rooms Under Uncertainty,” INFORMS Annual Meeting, San Diego, October, 2009.
67. **Kurt, M.**, Denton, B.T., Schaefer, A., Shah, N., Smith, S., “At What Lipid Ratios Should a Patient with Type 2 Diabetes Initiate Statins?”, IERC, Miami, FL, June, 2009.
68. Stahl, J., Balasubramanian, H., Denton, B.T., “Improving Clinical Access and Continuity Through Physician Panel Re-design,” Society of General Internal Medicine, Miami, FL, May, 2009.
69. Stahl, J., **Squires, J.R.**, **Carter, A.**, Denton, B.T., “Video-translation or Fast-Tracking for Limited English Patients in an Urgent Care Setting: A Simulation Analysis,” Society of General Internal Medicine, Miami, FL, May, 2009.
70. Shah, N., Denton, B.T., **Kurt, M.**, Montori, V., Schaefer, A., Smith, S., “Efficiency of Guidelines for Hyperlipidemia and Hypertension for Type 2 Diabetes Patients,” American Diabetes Association’s 69th Scientific Sessions, New Orleans, LA, June, 2009.
71. Inman, B., **Zhang, J.**, Denton, B.T., Balasubramanian, H., Shah, N., “Optimization of Prostate Cancer Screening Policies Using Partially Observable Markov Decision Processes,” 2009 Genitourinary Cancers Symposium, ASCO, Orlando, FL, February, 2009.
72. **Erdogan, S.A.**, Denton, B.T., “Scheduling Customers to a Stochastic Server with Uncertain Demand,” INFORMS Computing Society Conference, Charleston, SC, January, 2009.
73. **Zhang, J.**, Balasubramanian, B., Denton, B.T., Inman, B., “A Partially Observable Markov Decision Process to Determine Optimal PSA Based Biopsy Thresholds for Prostate Cancer,” INFORMS Computing Society Conference, Charleston, SC, January, 2009.
74. **Batun, S.**, Denton, B.T., Huschka, T.R., Schaefer, A.J., “Scheduling Multiple Operating Rooms Under Uncertainty,” INFORMS Annual Meeting, Washington, DC, October, 2008.
75. **Erdogan, S.A.**, Denton, B.T., “Scheduling Customer to a Stochastic Server with Uncertain Demand,” INFORMS Annual Meeting, Washington, DC, October, 2008.
76. **Zhang, J.**, Balasubramanian, B., Denton, B.T., Inman, B., “A Partially Observable Markov Decision Process to Determine Optimal PSA Based Biopsy Thresholds for Prostate Cancer,” INFORMS Annual Meeting, Washington, DC, October, 2008.
77. **Mason, J.**, Denton, B.T., Shah, N., Smith, S., “An MDP Model to Compare Decision Maker Perspectives on Optimal Statin Treatment Policies,” INFORMS Annual Meeting, Washington, D.C., October, 2008.
78. **Batun, S.**, Denton, B.T., Schaefer, A., Huschka, T., “The Multi-OR Scheduling Problem with Surgeon Constraints,” INFORMS Annual Meeting, Washington, D.C., October, 2008.
79. **Gul, S.**, Denton, B.T., Fowler, J., “Optimal Allocation of Surgeries to Days and ORs,” INFORMS Annual Meeting, Washington, D.C., October, 2008.
80. **Erdogan, S. A.**, Denton, B.T., “Optimization of Outpatient Appointment Scheduling Systems Under Uncertainty in Patient Demand,” INFORMS Annual Meeting, Washington, D.C., October, 2008.

81. **Zhang, J., Balasubramanian, H.**, Denton, B.T., Inman, B., Shah, N., “Optimization of Prostate Cancer Screening Decisions,” INFORMS Annual Meeting, Washington, D.C., October, 2008.
82. **Erdogan, S.A.**, Denton, B.T., “Stochastic Optimization of Scheduling Systems with Uncertainty in Patient Demand,” Mayo Clinic Systems Engineering & Operations Research Conference on Health Care, Rochester, MN, September, 2008.
83. **Mason, J.E.**, Shah, N.D., Denton, B.T., Kurt, M., Egginton, J., Smith, S., “Evaluating the Impact of Adherence to Determine the Optimal Start Time for Statins for Diabetes Patients,” Society for Medical Decision Making Annual Meeting, Philadelphia, PA, October, 2008.
84. **Zhang, J.**, Shah, N.D., Inman, B., Denton, B.T., “A Partially Observable Markov Decision Process to Determine Optimal PSA Based Biopsy Thresholds for Prostate Cancer,” Society for Medical Decision Making Annual Meeting, Philadelphia, PA, October, 2008.
85. **Kurt, M.**, Denton, B.T., Schaefer, A., Shah, N., Smith, S., “Development of an Optimal Policy for Statin Initiation Among Type 2 Diabetes Patients,” Society for Medical Decision Making Annual Meeting, Philadelphia, PA, October, 2008.
86. **Erdogan, S.A.**, Denton, B.T., “Stochastic Optimization of Scheduling Systems with Uncertainty in Patient Demand,” Mayo Clinic Systems Engineering & Operations Research Conference on Health Care, Rochester, MN, September, 2008.
87. Denton, B.T., “Optimization of the Design and Operation of Surgery Delivery Systems: Open Problems,” Healthcare Engineering Symposium, North Carolina State University, April, 2008.
88. Denton, B.T., Fowler, J., Schaefer, A., “Optimization of the Design and Operations of Surgery Delivery Systems,” NSF Grantees Conference (Poster Presentation), Knoxville, TN, January, 2008.
89. Denton, B.T., **Balasubramanian, H.**, Huschka, T., Miller, A., “Stochastic and Robust Optimization of Multi-OR Surgical Schedules,” INFORMS Annual Meeting, Seattle, November, 2007.
90. **Gul, S.**, Fowler, J., Denton, B.T., Huschka, T., “Bi-Criteria Scheduling of Surgery Delivery Systems,” INFORMS Annual Meeting, Seattle, November, 2007.
91. Osborn, J., Banerjee, R., Gregg, M., Destro-Borger, M., Denton, B.T., “Applications of Outpatient Visit and Referral Forecasting,” INFORMS Annual Meeting, Seattle, November, 2007.
92. **Batun, S.**, Schaefer, A., Denton, B.T., “A Stochastic Programming Approach to Multi-OR Surgery Allocation Problem,” INFORMS Annual Meeting, Seattle, November, 2007.
93. **Batun, S.**, Schaefer, A., Denton, B.T., “A Stochastic Programming Approach to Multi-OR Surgery Allocation Problem,” INFORMS Annual Meeting, Seattle, November, 2007.
94. Denton, B.T., Nelson, H., **Berg, B., Balasubramanian, H.**, Rahman, A., Bailey, A., Lindor, K., “A Simulation Model to Predict the Performance of an Endoscopy Suite,” University of Cincinnati Conference: Innovations in Health Care Delivery, Cincinnati, OH, October, 2007.
95. **Kurt, M.**, Denton, B.T., Schaefer, A. J., Shah, N.D., Smith, S.A., “Robust Treatment Decisions for Managing Cardiovascular Risk for Patients with Type 2 Diabetes,” Society for Medical Decision Making, Pittsburgh, PA, October, 2007.
96. **Kurt, M.**, Denton, B.T., Shah, N.D., Huschka, T.R., Smith, S.A., “A Natural History Model for Type 2 Diabetes to Evaluate Treatment Guidelines for Cardiovascular Risk Management,” Society for Medical Decision Making, Pittsburgh, PA, October, 2007 (Poster Presentation).



97. Shah, N.D., Denton, B.T., Wagie, A.E., Egginton, J., **Kurt, M.**, Smith, S.A., "Performance of Risk Prediction Models for Type 2 Diabetes," Society for Medical Decision Making, Pittsburgh, PA, October, 2007 (Poster Presentation).
98. Fowler, J., Denton, B.T., Schaefer, A., "Optimization of the Design and Operation of Surgery Delivery Systems," IIE Annual Conference, Nashville, TN, April, 2007.
99. **Balasubramanian, H.**, Banerjee, R., Denton, B.T., "A Simulation Optimization Approach to Improving Primary Care Access," Operational Research Applied to Health Services Research Conference, Saint Etienne, France, July, 2007.
100. Denton, B.T., Miller, A., **Balasubramanian, H.** "Stochastic Optimization of a Multi-OR Surgical Suite," Canadian Operational Research Society Annual Meeting, London, Ontario, Canada, May, 2007.
101. Denton, B.T., Rahman, A., **Balasubramanian, H.**, "Optimization of Outpatient Scheduling Decisions Under Uncertainty," INFORMS Annual Meeting, Pittsburgh, November, 2006.
102. Denton, B.T., Miller, A., Huschka, T., "Optimizing the Allocation of Surgeries to ORs in an Open-Booking Scheduling System," INFORMS Annual Meeting, Pittsburgh, November, 2006.
103. **Kurt, M.**, Denton, B.T., Shah, N., Bryant, S., Smith, S., "A Markov Decision Process for Optimizing Statin Start Times for Diabetes Patients," INFORMS Annual Meeting, Pittsburgh, November, 2006.
104. Denton, B.T., Kurt, M., Shah, N., Bryant, S., Smith, S., Society for Medical Decision Making (Oral Presentation), "The Risk of Risk Models: To Evaluate the Comparability of Three Risk Models To Predict Diabetes-Related Complications and Treatment Decisions," Boston, October, 2006.
105. Denton, B.T., "Advance Planning and Scheduling of Outpatient Clinics," Canadian Operations Research Society, Montreal, Canada, May, 2006.
106. Denton, B.T., "Optimization of Surgery Sequencing and Scheduling Decisions," INFORMS Optimization Society Conference, San Antonio, February, 2006.
107. Denton, B.T., Milne, R.J., Orzell, R., Lyon, P., "Continuous Improvement in Semiconductor Supply Chain Optimization at IBM Systems and Technology Group," INFORMS Annual Meeting, Denver, October, 2004.
108. Denton, B.T., "Scheduling Start Times for Surgeries with Uncertain Durations," INFORMS Annual Meeting, Denver, October, 2004.
109. Denton, B.T., Milne, R.J., "Semiconductor Supply Chain Optimization at IBM's Systems and Technology Group", INFORMS Practice Conference, Cambridge, May, 2004.
110. Denton, B.T., Milne, R.J., "Optimization of Production Planning in IBM's Microelectronics Supply Chain," University of Florida Supply Chain Optimization Conference, Gainesville, February, 2003.
111. Denton, B.T., Milne, R.J., "Optimization of Production Planning and Scheduling for Semiconductor Manufacturing," INFORMS Annual Meeting, San Jose, November, 2002.
112. Gupta, D, Denton, B.T., "Strategic Use of Inventory in Integrated Steel Mills," IFORS Annual Meeting, Edinburgh, July, 2002.
113. Gupta, D., Denton, B.T., "Strategic Use of Inventory in Integrated Steel Mills," MEIS, University of California, Berkeley, June, 2001.
114. Gupta, D, Denton, B.T., "Strategic Inventory Deployment in the Steel Industry," NSF Design, Service, and Manufacturing Grantees Conference, January, 2002.

115. Gupta, D, Denton, B.T., “Managing Increasing Product Variety at Integrated Steel Mills,” Proceedings of the 2001 NSF Design, Service & Manufacturing Grantees Conference, January, 2001.
116. Denton, B.T., Gupta, D., “Intermediate Product Design and Replenishment Policies for Managing Product Variety in the Steel Industry,” INFORMS Annual Meeting, San Antonio, November, 2000.
117. Denton, B.T., Gupta, D., “Intermediate Product Design and Replenishment Policies for Managing Product Variety in the Steel Industry,” INFORMS Annual Meeting, San Antonio, November, 2000.
118. Gupta, D., Denton, B.T., “Slab Design and Inventory Deployment to Improve Delivery Performance of Integrated Steel Manufacturers,” MEIS, Anne Arbor, June, 2000.
119. Denton, B.T., Gupta, D., Jawahir, K., “Inventory Placement in the Steel Industry,” Canadian Mathematical Society, Hamilton, June, 2000.
120. Denton, B.T., Gupta, D., “Scheduling Start Times for Jobs with Uncertain Durations,” Canadian Operational Research Society, Edmonton, May, 2000.
121. Denton, B.T., Gupta, D., “Optimal Appointment Times for Jobs with Uncertain Durations,” Canadian Operational Research Society, Windsor, June, 1999.
122. Denton, B.T., Gupta, D., “Optimal Appointment Times for Jobs with Uncertain Durations,” Optimization Days, Montreal, May, 1999.
123. Denton, B.T., Gupta, D., “Scheduling Elective Surgeries at Hospitals,” INFORMS Spring Meeting, Cincinnati, May, 1999.
124. Denton, B.T., “Multi-Period Capacity Planning,” INFORMS Spring Meeting, Montreal, May, 1998.
125. Denton, B.T., Horbatsch, M., “Above Threshold Ionization in Intense Laser Fields,” Annual Meeting of Division of Atomic, Molecular and Optical Physics, Ann Arbor, May, 1997 (Poster Presentation).

### **Invited Seminars**

1. “Robust Optimal Control for Medical Treatment DecisionsAn Application to Type 2 Diabetes,” University of Florida, Gainesville, 2018.
2. “Optimization in Medicine: Past, Present and Future,” Plenary, INFORMS Healthcare Conference, Rotterdam, Netherlands, 2017.
3. “Sequential Decision Making in Medicine: MDPs, POMDPs, and Beyond,” Tutorial, Healthcare Operations Research Summer School, University of Twente, Enschede, Netherlands, 2017.
4. “Using Longitudinal Data to Build Natural History Models,” INFORMS Healthcare Conference, Rotterdam, Netherlands, 2017.
5. “Optimization in Medicine,” Symposium on Big Data, Health and Statistics, Plenary, University of Michigan, Ann Arbor, 2017.
6. “Stochastic Optimization for Scheduling in Healthcare Delivery Systems,” Plenary, Optimization Days, Montreal, CA, 2017.
7. “Careers in Operations Research and Analytics,” Panel Member, MIT, 2017.
8. “Robust Optimal Control for Medical Treatment DecisionsAn Application to Type 2 Diabetes,” Georgia Tech, GA, 2016.

9. Markov Decision Processes for Chronic Diseases, Modeling Health and Economic Outcomes Research, University of Michigan, 2016.
10. "Using Markov Models to Estimate the Impact of New Prostate Cancer Biomarkers," Cancer Surveillance and Outcomes Research Seminar, University of Michigan, 2016.
11. "Optimization of Healthcare Delivery," Industrial Engineering and Operations Management Society, Rabat, Morocco, Plenary, 2017.
12. "Optimal Planning and Scheduling in Healthcare Delivery Systems," Jiao Tong University, Shanghai, China, International Workshop on Healthcare Services and Hospitality Operations Management, Plenary Speaker, 2015.
13. Purdue University, "Optimal Design of Biomarker-Based Screening Strategies for Early Detection of Prostate Cancer," October, 2015.
14. "Online Scheduling for Outpatient Procedure Centers," University of Twente, Netherlands, 2015.
15. "Using Markov Models to Evaluate the Impact of Genetic Biomarkers on Prostate Cancer Screening," University of Michigan, Hematology and Oncology Seminar, 2015.
16. "Optimal Design of Biomarker-Based Screening Strategies for Early Detection of Prostate Cancer," University of Texas, Austin, 2015.
17. "Optimal Design of Biomarker-Based Screening Strategies for Early Detection of Prostate Cancer," University of California, Berkeley, 2014.
18. "Operations Research in Medicine: Past, Present, and Future," University of Michigan, U-M Center for Healthcare Engineering and Patient Safety (CHEPS), 2014.
19. "Online Scheduling of Outpatient Procedure Centers," University of Buffalo, 2014.
20. "Operations Research in Medicine: Past, Present, and Future," INFORMS Michigan Chapter Meeting, Plenary, 2014.
21. "Online Scheduling of Outpatient Procedure Centers", Wayne State University, 2013.
22. "Online Scheduling of Outpatient Procedure Centers," University of Maryland, 2013.
23. "Online Scheduling of Outpatient Procedure Centers," McGill University, 2013.
24. "Optimization of Planning and Scheduling of Health Care Delivery Systems," Conference on Modeling and Optimization: Theory and Applications (MOPTA), Plenary, 2013
25. "Stochastic Optimization Models and Methods for Optimization of Surgery Delivery Systems," Tsukuba University, Japan, 2013
26. "Optimization of On-line Appointment Scheduling," University of Southern California, Department of Industrial Engineering, 2013
27. "Stochastic Optimization of Surgery Delivery Systems," Tsinghua University, Department of Industrial Engineering, 2012.
28. "Optimal Design of Prostate Cancer Screening Policies," University of Michigan, Department of Urology Health Services Research Seminar, 2012.
29. "Optimal Design of Prostate Cancer Screening Policies," University of Michigan, U-M Center for Healthcare Engineering and Patient Safety (CHEPS), 2012.
30. "Optimal Design of Prostate Cancer Screening Policies," Mayo Clinic, Division of Healthcare Policy and Research, 2012

31. "Optimization of Online Appointment Scheduling," Texas A&M University, 2012.
32. "Optimization of Online Appointment Scheduling," University of Michigan, 2012.
33. "Optimization of Online Appointment Scheduling," Duke University, 2012.
34. "Partially Observable Markov Decision Processes for Prostate Cancer Screening," Georgia Institute of Technology, 2012.
35. "Optimization of Scheduling for Appointment Based Healthcare Delivery Systems," University of Ottawa, Ottawa, ON, 2011.
36. "What's Good for Healthcare is Good for the Economy", North Carolina State Emerging Issues Forum, Panel Member, Raleigh, NC, 2011.
37. "Optimal Timing of Medical Treatment Decisions for Type 2 Diabetes," University of Ottawa, Ottawa, ON, 2009.
38. "Optimal Timing of Medical Treatment Decisions for Type 2 Diabetes," University of Waterloo, Waterloo, ON, 2009.
39. "Optimal Timing of Medical Treatment Decisions for Type 2 Diabetes," University of Toronto, Toronto, ON, 2009.
40. "Design and Operation of Surgery Delivery Systems," Fields Institute, Toronto, ON, 2009.
41. "Design and Operation of Surgery Delivery Systems," University of Michigan, Ann Arbor, MI, 2009.
42. "Design and Operation of Surgery Delivery Systems," University of British Columbia, Vancouver, BC, 2009.
43. "Design and Operation of Surgery Delivery Systems," IBM, Thomas J. Watson Research Center, Yorktown Heights, NY, 2008.
44. "Simulation and Optimization Models for Staffing and Scheduling a Colonoscopy Practice," University of North Carolina, Chapel Hill, NC, Cecil C. Sheps Center for Health Services Research, 2008.
45. "Systems Engineering Methods for Improving Patient Access to Health Care," Mayo Clinic, Rochester, MN, 2008.
46. "Optimization of Health Care Delivery Systems," SAS, Cary NC, 2008.
47. "Optimization of the Design and Operation of Surgery Delivery Systems," Northeastern University, Boston, MA, 2008.
48. "Optimization of the Design and Operation of Surgery Delivery Systems," Lehigh University, Allentown, PA, 2008.
49. "A Markov Decision Process Approach to Optimize Statin Start Time for Patients with Type 2 Diabetes," University of North Carolina, Chapel Hill, NC, Cecil C. Sheps Center for Health Services Research, 2007.
50. "Optimization of Surgery Delivery Systems," University of Cincinnati, Cincinnati, OH, Department of Operations Management, 2007.
51. "Optimization of the Design and Operation of Surgery Delivery Systems," University of North Carolina, Chapel Hill, NC, Department of Statistics and Operations Research, 2007.
52. "Optimization of Health Care Delivery and Medical Decision Making," University of Wisconsin, Madison, WI, Department of Industrial & Systems Engineering, 2007.

53. "Optimization of Appointment Based Service Systems," University of Pittsburgh, Pittsburgh, PA, Department of Industrial Engineering, 2007.
54. "Optimization of Appointment Based Service Systems," University of Toronto, Toronto, ON, Department of Industrial Engineering, 2007.
55. "A Markov Decision Process Approach to Optimize Statin Start Time for Patients with Type 2 Diabetes," University of Western Ontario, London, ON, 2006.
56. "Optimization of Health Care Delivery and Medical Decision Making," University of Western Ontario, London, ON, Management Science Department Seminar, 2006.
57. "Optimization of Appointment Based Service Systems," University of Wisconsin, Madison, WI, Department of Industrial & Systems Engineering, 2006.
58. "Optimization of Appointment Based Service Systems," University of South Florida, Tampa, FL, Department of Industrial & Systems Engineering, 2006.
59. "Operations Research Methods for Health Systems Engineering," Mayo Clinic Systems & Procedures Departmental Seminar, Rochester, MN, 2006.
60. "Supply Chain Optimization in the Semiconductor Manufacturing Industry," Texas A&M, College Station, TX, Department of Industrial and Systems Engineering, 2004.
61. "Optimizing IBM's Semiconductor Supply Chain," University of Minnesota Departmental Seminar, Minneapolis, MN, 2004.
62. "Semiconductor Supply Chain Optimization," Rensselaer Polytechnic Institute (RPI), Albany, NY, May 2003.

### **Editorship and Journal Review Assignments**

- Associate Editor, *INFORMS Journal on Optimization*, (2017 –)
- Associate Editor, *Service Science* (2016 –)
- Associate Editor, *Operations Research* (2015 –)
- Editorial Board Member, *Optimization and Engineering* (2013 –)
- Department Editor (Medical Decision Making), *IIE Transactions on Healthcare Systems Engineering* (2009 – 2015)
- Associate Editor, *M&SOM* (2012 – 2015)
- Editorial Board Member, *Health Systems* (2011 – 2015)
- Editor, *Handbook on Healthcare Operations Management*, Springer (2013)
- Editorial Board Member, *Medical Decision Making* (2009-2012)
- Recognized as a *Medical Decision Making* "Top Reviewer" for 2010
- Associate Editor, *MSOM*, Special Issue: Applications of Healthcare Operations Management (2011)
- Associate Editor, *Production and Operations Management*, Special Issue: Health Care Operations Management (2009)
- Associate Editor, *IIE Transactions – Focus Issue on Operations Engineering and Analysis* (2008, 2009)

- Associate Editor, *IIE Transactions – Focus Issue on Scheduling and Logistics* (2007)
- Associate Editor, *Canadian Journal of Administrative Sciences, Operations and Decision Sciences Division* (2006 – 2009)
- Contributing Editor, *Interfaces, Practice Abstracts* (2005 – 2012)
- Referee for the following journals:
  - *Cancer*
  - *European Journal of Operational Research*
  - *Health Care Management Science*
  - *IEEE Transactions on Semiconductor Manufacturing*
  - *IIE Transactions*
  - *INFORMS Journal on Computing*
  - *Interfaces*
  - *International Journal of Flexible Manufacturing Systems*
  - *International Journal of Production Economics*
  - *Management Science*
  - *Manufacturing & Service Operations Management*
  - *Operations Research*
  - *Production and Operations Management*
  - *Urology*
  - *Urologic Oncology*
  - *Journal of Anesthesiology & Analgesia*
  - *Medical Decision Making*

## B. Funded Research Project Record

- 2018 Denton, B.T., (PI), Wiens, J., Peers Inc., “Intelligent Learning to Optimize Decisions to Increase the Likelihood of Return to Work,” January 1, 2018 - December 21, 2019, \$255, 503.

Description: The purpose of this project is to develop a prescriptive modeling framework for supporting case manager decision making in the context of occupational therapy. The modeling framework will draw from sequential learning and optimization methods that have a track-record of successfully improving decision making in many contexts. Data for training the learning algorithms will be stream based longitudinal data that is obtained incrementally over time as patients progress through the decision making process.

- 2017 Denton, B.T. (PI), Taylor, J., Shahinian, V., Wei, J.T., University of Michigan Cancer Center Big Data Award, “Data Science Models and Methods for Improving Active Surveillance in Prostate Cancer, April 1, 2017 - March 31, 2019, \$50,000.

Description: This internal University of Michigan award from the Cancer Center provides funding for a collaborative study by investigators in Industrial and Operations Engineering, Biostatistics and Urology to study latent Markov models based on observational data from a series of international studies of active surveillance in prostate cancer. The ultimate goal is to develop approaches for estimating stochastic model parameters from observational data and use these models as the basis for optimization of the design of personalized active surveillance strategies.

- 2015 Greg Aufenberg (Project Owner), Denton, B.T., Karandeep Singh, University of Michigan M-Cubed Initiative, “Integration of a Learning Prostate Cancer Risk Prediction Tool into the Electronic Medical Record,” June 1, 2016 - May 31, 2017, \$60,000.

Description: This internal University of Michigan award provides funding for a collaborative study by investigators in Urology, Industrial and Operations Engineering, and Learning Health Science, to develop and implement predictive models, based on machine learning methods, to improve decision making for men at risk of prostate cancer.

- 2015 Denton, B.T. (PI), Wei, J.T. (Co-I, University of Michigan, Department of Urology), National Science Foundation, “Optimal Design of Biomarker-Based Screening Strategies for Early Detection of Chronic Diseases,” September, 2015 - August 31, 2017, \$200,000.

Description: The aim of this project is to create stochastic programming models and partially observable Markov decision processes that integrate screening, diagnosis, and treatment decisions over the complete lifecycle of a chronic disease to optimize population screening. New data-driven models will be created for optimal design of (a) one-time composite screening tests; (b) personalized dynamic protocols for screening over a patient’s lifetime to optimally balance the competing goals of early disease detection and minimal cost and harm from screening. Theoretical properties that provide insight into optimal screening strategies will be analyzed and used to design efficient algorithms and approximation methods for solving these problems.

- 2015 Denton, B.T. (PI), Shah, N. (Mayo Clinic), National Science Foundation, “Optimization of Individualized Medical Treatment for Improved Population Health,” September 1, 2015 – August 31, 2018, \$375,000.

Description: The research objective of this proposal is to develop new robust dynamic programming methods for optimal design of personalized treatment policies for patients with chronic diseases. AI-

gorithmic methods will be developed for computing optimal and approximate (near optimal) treatment guidelines in the presence of uncertainty about a patients future health status and adherence to medication. The emphasis of this proposal is on ways to mitigate uncertainty in the underlying disease progression using methods from robust optimization.

- 2013 Denton, B.T. (PI), Tomlins, S., Wei, J.T., University of Michigan M-Cubed Initiative, “Measuring the Costs and Benefits of New Biomarkers for Prostate Cancer Detection,” Sept 1, 2013 - May 31, 2014, \$60,000.

Description: This internal University of Michigan award provides funding for a the study of optimal design of screening strategies for prostate cancer that use new genetic biomarkers for high grade cancer detection.

- 2011 Mason, J (PI), Denton, B.T. (Faculty Mentor and Doctoral Advisor), Agency for Healthcare Research and Quality (AHRQ), R36 Dissertation Award, ”Optimal Design of Guidelines for Preventive Treatment to Manage Risk of Cardiovascular Disease,” Sept 1, 2011 - August 31, 2012, \$35,363.

Description: This doctoral dissertation award provided funding for PhD Student Jennifer Mason to complete her doctoral research on the use of Approximate Dynamic Programming methods for optimal control of treatment decision for managing cholesterol and blood pressure in patients with type 2 diabetes.

- 2011 Denton, B.T. (PI), UNC Hospital, “Optimization of Patient Scheduling at the UNC Cancer Hospital,” Sept 1, 2011 - August 31, 2012, \$36,000.

Description: The objective of this research project is to investigate optimization models for improving patient access at the UNC Cancer Center. The emphasis is on improving patient flow and reducing expected waiting time at the chemotherapy treatment center.

- 2011 Denton, B.T. (PI), UNC Lineberger Comprehensive Cancer Center, “Evaluation of Bladder Cancer Surveillance Policies,” January 1, 2010 - January 2, 2012, \$36,000.

Description: The objective of this research project is to use partially observable Markov decision process (POMDP) models to investigate optimal design of cystoscopy-based surveillance policies for the early detection of recurrence of bladder cancer. Published best practices will be compared to optimal policies generated from the POMDP model to estimate the potential for simultaneously improving detection rate, and lowering the total cost of surveillance.

- 2010 Denton, B.T. (PI), Duke Medicine, “Simulation Modeling of Cancer Center Operations,” August 17, 2010 - August 16, 2011, \$46,000.

Description: The objective of this research project is to develop and validate a discrete event simulation model for a large cancer center to improve patient access to care and practice efficiency. The simulation model will be used to answer questions related to daily scheduling and medium to long range planning, including staffing and capacity management decisions.

- 2010 Denton, B.T. (PI), National Science Foundation Research Experience for Undergraduates, “Robust Heuristics for Scheduling an Endoscopy Suite in the Presence of Urgent Inpatients and No-shows,” August, 2010 – August, 2011, \$6,000.

Description: The purpose of this research experience for undergrad students is to develop fast and reliable heuristics for scheduling of outpatient procedure centers in the presence of uncertainty in urgent



add-on patients, and no-shows. University of North Carolina will form the test bed for this research project. An undergraduate team co-advised by a PhD student will design and analyze heuristics. This study will also help quantify the cost of uncertainty associated with no-shows in the outpatient procedure center setting.

- 2010 Uzsoy, R. (PI), Denton, B.T. (Co-I), Kempf, K. (Co-I, Intel), National Science Foundation, “Next Generation Algorithms for Planning Production and Inventories with Uncertain Demand and Congestion,” September 1, 2010 – August 31, 2014, \$480,095.

Description: The research objective of this project is to develop new insights into the influence of supply and demand uncertainty and ways to mitigate their effects in the context of multiproduct, multistage production systems. The research team will develop new stochastic integer programming models, and new decomposition based approximation methods for solving these computationally challenging problems.

- 2010 Denton, B.T. (PI), Shah, N. (Mayo Clinic), Smith, S. (Mayo Clinic), National Science Foundation, “Optimization of Medical Treatment Decisions for Type 2 Diabetes,” September 1, 2010 – August 31, 2014 \$330,000.

Description: The research objective of this proposal is to develop new stochastic dynamic models and solution methodologies to study the design of optimal treatment plans for type 2 diabetes. The research will begin by investigating models for the management of cardiovascular risk using common drug treatment options such as cholesterol and blood pressure lowering medication. Algorithmic methods will be developed for computing optimal and approximate (near optimal) treatment guidelines in the presence of uncertainty about a patient’s future health status. Our models will consider multiple perspectives including a patient’s quality adjusted lifespan, the costs of treatment, and the cost of diabetes related complications to the health system.

- 2009 Denton, B.T. (PI), National Science Foundation Research Experience for Undergraduates, “A Decision Support System for Robust Design of Schedules,” August, 2009 – August, 2010, \$12,000 (6,000 match from University of North Carolina).

Description: The purpose of this research experience for undergrad students is to develop fast and reliable heuristics for developing robust schedules for an endoscopy suite. University of North Carolina will form the test bed for this research project. An undergraduate student team co-advised by a PhD student will develop a prototype decision support system for designing schedules, and evaluating operational policy decisions.

- 2009 Schaefer, A. (PI), Maillart, L., Prokopyev, O., Denton, B.T. (Consultant), Veterans Affairs, Veterans Engineering Research Center, “Optimization of Screening and Treatment Delivery Systems for Chronic Diseases,” August, 2009 – October 2011, \$66,894.

Description: The research objective of this subcontract with University of Pittsburgh is to develop optimization models for surgery planning and scheduling in the VA health system. The research focus will be on stochastic integer programming models, and methods that can be used to achieve computational advantages to solve large-scale model instances for various surgical groups at the VA.

- 2009 Denton, B.T. (PI), National Science Foundation Career Award, “Optimization of Screening and Treatment Delivery Systems for Chronic Diseases,” January 1, 2009 – January 1, 2015, \$400,000.

Description: The research objective of this Faculty Early Career Development(CAREER) project is to develop new operations research (OR) models and methods to advance the science of health care deliv-

ery for life-threatening chronic diseases such as cancer, diabetes, and cardiovascular disease. Chronic disease screening and medical treatment decisions combine large state spaces that define patient health characteristics, such as clinical risk factors and medication histories, with uncertainty in future health outcomes due to differences among patients in genetic, environmental, and other factors. Decisions about treatment and screening take place over long periods (sometimes decades) under constraints due to medication conflicts. As a result, the stochastic and sequential decision making process gives rise to computational optimization problems that are often unsolvable with state-of-the-art algorithms and computing resources. However, these problems have promising structural properties that can be exploited to achieve meaningful theoretical insights and computationally tractable stochastic optimization methods. Advancing the understanding of chronic care delivery has the potential to improve the quality of life for a large and growing proportion of the U.S. population. The translation of discoveries based on this research has the potential to improve the efficiency and effectiveness of national screening and treatment policies.

- 2008 Ivy, J. (PI), Denton, B.T. (Co-I), Uzsoy, R.(Co-I), Roberts, S. (Co-I), Centers for Disease Control, “Engineering the North Carolina Health AlertNetwork,” September 30, 2009 – September 2013, \$1,583,859.

Description: Despite the continuous efforts to improve emergency preparedness and response, large-scale demonstrate the need for improved emergency preparation, alert and response systems within a state and beyond. Considering the dynamic and unpredictable circumstances under which emergency systems must operate, there is a growing interest among researchers and public health stake holders to measure the capacity and efficiency of these system. The goals of this proposal include developing optimization and simulation models to support the design and operation of Health Alert Networks to ensure efficient, effective response and sustainable public health preparedness and service.

- 2008 Denton, B.T. (PI), “Optimization of Cardiovascular Treatment Decisions for Patients with Type 2 Diabetes,” NC State University FRPD Individual Program, July 1, 2008 – June 30, 2009, \$6000.

Description: According to the American Diabetes Association, there are more than 20 million children and adults in the United States who have diabetes. Of the affected population, approximately 90% have type 2 diabetes. Currently, several risk models exist to predict the probability of complications related to type 2 diabetes; however, there has been limited investigation of how to use these models to make optimal treatment decisions. Our proposal seeks to bridge this gap by furthering the basic knowledge of how to prevent complications related to cardiovascular disease for patients with type 2 diabetes. We will develop new mathematical models and new solution methodologies to study the design of optimal treatment plans for cholesterol and blood pressure control. Our models will consider multiple criteria including a patient’s quality adjusted lifespan, the costs of treatment, and the cost of diabetes related complications to the health system.

- 2008 Shah, N. (PI), Denton, B.T. (Co-PI, NCSU Site PI), Smith, S., Ho. M, “Optimizing Prevention and Health Care for the Complex Patient,” Agency for Health Care Research and Quality (AHRQ), August 1, 2008 – July 31, 2010, \$300,000 (Co-PI Denton Share: \$164,830).

Description: Patients with type 2 diabetes are a growing population of complex patients with complicated treatment regimens and high number of comorbid conditions. There has been an increasing emphasis on evaluating provider performance for evidence-based diabetes care. However, these measures assume one-size fits all, and do not account for changing needs and preferences of the patients with age, disease state, and comorbidities. Thus, it is often difficult for primary care clinicians to prioritize interventions for diabetes patients that would be sensitive to patient preferences and at the same time

respond to external quality measurement requirements. Over the next two years, we will bridge this gap by advancing knowledge regarding the optimal treatment of diabetes as measured by the patient's quality adjusted lifespan, adherence to treatment, the costs of treatment, and cost of diabetes-related complications to the health system. Specifically, we will focus on developing mathematical models to determine the optimal time for initiating and intensifying treatment for the management of diabetes, hypertension, and hyperlipidemia.

- 2008 Roberts, S. (PI), Denton, B.T., Ivy, J., Uzsoy, R., National Science Foundation, "Healthcare Engineering and Health Services Research: Building Bridges, Breaking Barriers," April 2008 – August 2008, \$39,426.

Description: The objective of this project is to bring together nationally recognized researchers from healthcare engineering and health services research for a symposium to educate each other as to their work and potential for collaboration, and to discuss actionable mechanisms for collaboration. The workshop was held in Raleigh, NC on April 6-8, 2008. NSF funds were used to support travel by doctoral students and researchers travelling from out of state, as well as faculty time to prepare the formal report for publication and dissemination.

- 2007 Denton, B.T. (PI), Balasubramanian, H., Banerjee, R., Mayo Foundation, "Improving the Efficiency of Primary Care Access Using Simulation Optimization," June 2007 – May 31 2008, \$9,735.

Description: The purpose of this grant is to investigate the use of simulation-optimization methods to improve the design and operation of primary care clinics. We will develop new models of patient access that explicitly account for uncertainty in patient demand for access, with a focus on the optimal design of physician panels, staffing, provider team design, and policies for managing patient access.

- 2006 Denton, B.T. (PI and Project Leader), Fowler, J (PI), and Schaefer, A (PI), National Science Foundation, "Collaborative Proposal: Optimization of the Design and Operation of Surgery Delivery Systems," September 2006 – September 2009, Total: \$330,559 (PI Denton Share: \$89,999).

Description: This grant aims to improve the design and operation of surgery delivery systems. There are four primary research goals. First, we will develop new optimization models and solution methodologies for determining the optimal investment and configuration of surgical resources under uncertainty. Second, we will construct advance scheduling systems that allocate surgeries in a multi-OR setting. Third, we will develop robust real-time scheduling systems that consider the impact of unanticipated events on initial schedules. Fourth, we will develop a sophisticated discrete-event simulation model to evaluate the models described above, and compare them to existing policies.

- 2006 Denton, B.T. (PI), Shah, N., Smith, S., Bryant, S., Mayo Foundation, "Optimization of Diabetes Treatment Decisions," June 2006 – May 31 2007, \$9,560.

Description: Diabetes is recognized as one of the leading causes of mortality and morbidity in the United States with an estimated cost burden in the U.S. of \$132 billion in direct and indirect costs in the United States. The underlying goal of this proposal is two fold. First, we will leverage existing patient medical records at Mayo Clinic to provide new dynamic risk models for diabetes. Second, we will use the dynamic models we develop the groundwork to initiate a long term research program into optimization of health care delivery decisions for treating diabetes patients.

2006 Denton B.T. (PI), Mayo Foundation, "Development of an Operations Research Course Mayo Clinical Research Training Program," May 2006 – May 2007, \$10,000.

Description: The purpose of this grant is to fund the development of a new course to be offered in the Mayo Clinic graduate school on operations research and systems engineering based methods for optimization of health care delivery and medical decision making.

## IV. SERVICE

### A. University Service

- 2017 Member, Faculty Launch Committee (Biomedical Engineering)
- 2017 Member, University of Michigan, Department of Industrial and Operations Engineering Department Chair Search Committee
- 2016 Chair, University of Michigan, Department of Industrial and Operations Engineering Faculty Search Committee
- 2015 Chair, University of Michigan, Department of Industrial and Operations Engineering Promotion and Tenure Committee
- 2015 Chair, University of Michigan, Department of Industrial and Operations Engineering Faculty Search Committee
- 2015 Member, University of Michigan, Department of Industrial and Operations Engineering, Department Committee
- 2015 Member, University of Michigan, Department of Industrial and Operations Engineering, Wilson Prize Committee
- 2015 Member, University of Michigan, Department of Industrial and Operations Engineering, Lecturer Renewal Review
- 2015 Member, Faculty Launch Committee (Industrial and Operations Engineering)
- 2015 Chair, University of Michigan, Department of Industrial and Operations Engineering, Ad Hoc Committee for Redesign of the PhD Program Evaluation Process
- 2014 Co-Chair, University of Michigan, Department of Industrial and Operations Engineering Faculty Search Committee
- 2014 Freshman Advisor, University of Michigan, Department of Industrial and Operations Engineering
- 2014 Seminar Organizer (Spring Semester), University of Michigan, Department of Industrial and Operations Engineering
- 2014 Member, University of Michigan, Department of Industrial and Operations Engineering Reappointment Committee
- 2014 Member, University of Michigan, Department of Industrial and Operations Engineering Launch Committee
- 2013 Member, University of Michigan, College of Engineering, Scholastic Standing Committee
- 2013 Member, University of Michigan, Department of Industrial and Operations Engineering, Department Committee
- 2013 Member, University of Michigan, Department of Industrial and Operations Engineering, Faculty Search Committee
- 2013 Chair, University of Michigan, Department of Industrial and Operations Engineering, Ad Hoc Research Committee
- 2012 Member, University of Michigan, Department of Industrial and Operations Engineering, Wilson Prize Committee

- 2012 Member, University of Michigan, Department of Industrial and Operations Engineering, Graduate Program Committee (2012-2014)
- 2012 Chair, University of Michigan, Department of Industrial and Operations Engineering Reappointment Committee
- 2012 Judge, University of Michigan Engineering Research Symposium Poster Competition
- 2011 Member, North Carolina State University Operations Research Program, Faculty Search Committee
- 2010 Member, North Carolina State University Operations Research Program, Faculty Search Committee
- 2010 Engineering Open House Faculty Representative, North Carolina State University
- 2009 North Carolina State University, NSF CAREER Proposal Advice Panel
- 2008 Member, NC State Operations Research Program, Admissions Committee (2008 – 2012)
- 2007 Member, Edward P. Fitts Department of Industrial & Systems Engineering Search Committee for the A. Doug Allison Distinguished Professor of Health Systems Engineering Chair
- 2007 Organizer, Mayo Clinic Seminar Series on Health Systems Engineering (2007 – 2008)
- 2005 Member, Mayo Clinic, Patient Access Committee (2005–2006)
- 2004 Member, IBM Intellectual Property and Patent Review Board (2004 – 2005)

## **B. Service to Professional Societies**

- 2015 President-Elect (2016), President (2017) and Past-President (2018) of INFORMS
- 2015 European Operational Research Society Session Organizer, 2015 Euro Meeting, Glasgow, Scotland
- 2015 Committee Member, INFORMS Poster Prize Competition, 2015 INFORMS Annual Meeting, Philadelphia, PA
- 2015 Committee Member, INFORMS Health Applications Society Student Prize Competition
- 2015 Institute of Medicine Workshop Reviewer, "Engineering Optimal Health Care Scheduling: Perspectives for the Nation."
- 2014 NSF Panel Reviewer
- 2013 International Program Committee Member, Annual Conference of the EURO Working Group on Operational Research Applied to Health Services (ORAHS), Istanbul, Turkey
- 2013 Organizing Committee Member, INFORMS Healthcare Conference, Chicago, IL
- 2013 Committee Member, INFORMS Health Applications Society Student Prize Competition
- 2012 National Advisory Council for I-PrACTISE (Improving Primary Care Through Industrial and Systems Engineering), University of Wisconsin
- 2012 Member, Advisory Board, Center for Healthcare Engineering and Patient Safety, University of Michigan (2012 – )
- 2012 Secretary and Executive Board Member, INFORMS (2012-2015)
- 2011 Program Chair, INFORMS Annual Meeting, Charlotte, NC
- 2011 Cluster Chair, INFORMS Healthcare Conference, Montreal, Canada

2011 Grant Proposal Reviewer, Michael Smith Foundation, Canada

2010 External Grant Reviewer, Austrian Science Fund

2010 Elected Member, INFORMS Subdivisions Council

2009 Invited Participant and Area Leader (Finance and Quantitative Decision Making), AHRQ/NSF Industrial & Systems Engineering Healthcare Workshop, Washington, D.C.

2009 External Grant Reviewer, Netherlands Organization for Health Research and Development (ZonMw), Dutch Ministry of Health

2009 External Grant Reviewer, Health Services Research Competitive Research Grant, Ministry of Health Singapore

2009 Session Chair, INFORMS Computing Society Conference, Charleston, SC

2009 International Committee, ORAHS Conference, Leuven, Belgium

2008 International Committee, ORAHS Conference, Toronto, Canada

2008 INFORMS Health Applications Sponsored Cluster Chair, INFORMS Annual Meeting, DC

2007 External reviewer for Research Chair at University of Ottawa, ON, Canada

2007 Health Care Practice Track Co-Chair, INFORMS Practice Meeting Organizing Committee, Vancouver, BC

2007 Member, INFORMS Professional Recognition Committee

2007 Member, INFORMS Journal Review Committee

2007 Plenary Chair, INFORMS Annual Meeting, Franz Edelman Award Winner Reprise (2007,2008)

2007 Session Chair, INFORMS Annual Meeting, "Optimization of Medical Decisions," Pittsburgh, PA

2007 Grant Review Panel Member, Mayo Foundation, Quality Innovations Development Award

2006 Grant Review Panel Member, National Science Foundation (2006, 2010, 2011, 2012)

2006 Advisory Council Member, INFORMS Business Analytics Conference Organizing Committee, Baltimore (2006, 2007, 2008)

2006 INFORMS Franz Edelman Award Committee Chair (2006-2008)

2006 External Grant Reviewer, Mathematics of Information Technology and Complex Systems Network of Centers of Excellence (MITACS-NCE), Canada (2006, 2009)

2005 Presentation Selection Committee Member, INFORMS Business Analytics Conference, Palm Springs, CA

2005 CPMS Sponsored Cluster Chair, INFORMS Annual Meeting, San Francisco, CA

2005 Invited Cluster Chair, INFORMS Annual Meeting, San Francisco, CA

2005 Participant, Health Care Systems Engineering Workshop, Sponsored by NSF, Arlington, VA

2004 Session Chair, "Applications of OR to Semiconductor Manufacturing," INFORMS Annual Meeting, Denver, CO

2004 Session Chair, INFORMS Business Analytics Conference, Cambridge, MA

2003 Participant, IBM Mentoring Program (2003 – 2005)

2003 Graduate Student Project Evaluation Panel, Dartmouth College, Hanover, NH

2002 INFORMS Franz Edelman Prize Committee Member: Verifier, Finalist Selection Committee, and Finalist Team Coach (2002–2004)